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| REPORT TO: | Council |
| DATE: | 11 th October 2023 |
| SUBJECT: | South & East Lincolnshire Councils Partnership Performance Report |
| PURPOSE: | Six monthly update on Partnership performance |
| KEY DECISION: | No |
| PORTFOLIO HOLDER: | Cllr Craig Leyland, Leader of the Council |
| REPORT OF: | James Gilbert, Assistant Director - Corporate |
| REPORT AUTHOR: | Suzanne Rolfe, Group Manager - Insights & Transformation |
| WARD(S) AFFECTED: | All |
| EXEMPT REPORT? | No |

SUMMARY

This report sets out the progress of the South & East Lincolnshire Councils Partnership since the last update on 1st March 2023.

RECOMMENDATIONS

- To note progress of the Annual Delivery Plan 2023/24 (section 2)
- To note the Peer Review Action Plan and Business Case delivery progress (section 3)
- To note the updates from the Priority Partnerships (section 4)
- To note the Partnership Scrutiny Action Plan delivery progress (section 5)

REASONS FOR RECOMMENDATIONS

To monitor and report on the progress of the Partnership as previously agreed

OTHER OPTIONS CONSIDERED

None as this is the approach previously agreed in the Partnership Business Case.

1. BACKGROUND

- 1.1 The South & East Lincolnshire Councils Partnership (Boston Borough Council, East Lindsey District Council and South Holland District Council) launched on 1st October 2021.
- 1.2 This report sets out the progress of the Partnership since the last update in March 2023.

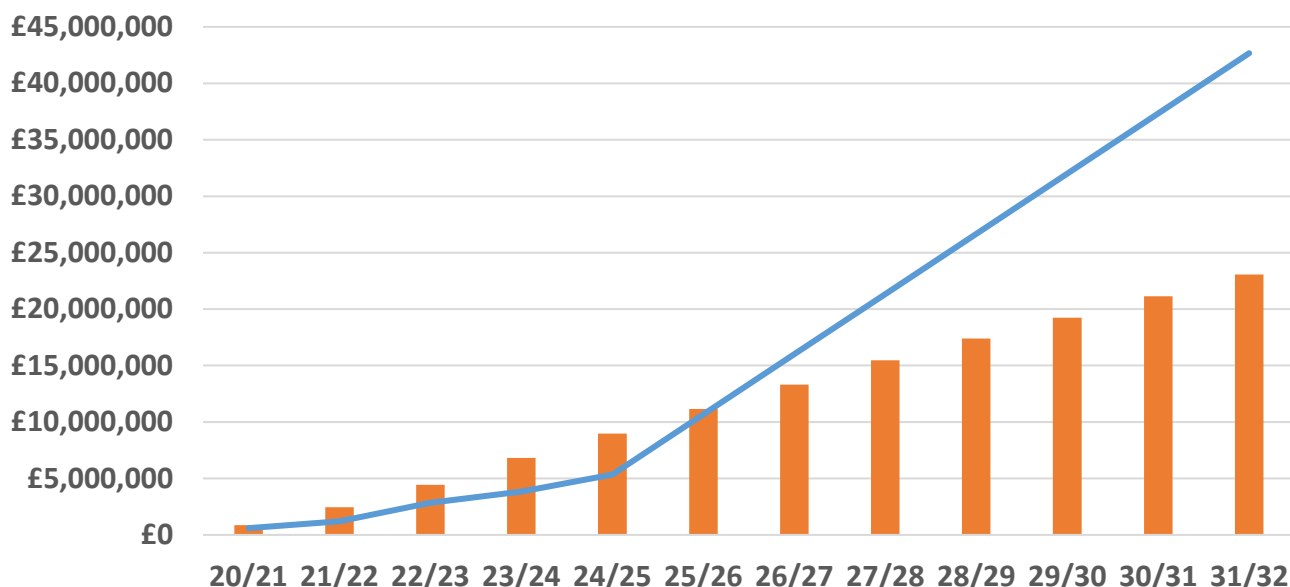
2. ANNUAL DELIVERY PLAN 2023/24 & BUSINESS CASE

- 2.1 Progress of Annual Delivery Plan (ADP) activity is monitored by Joint Strategy Board (collective meeting of Cabinets/Executive) to support the Partnership in delivering on its priorities, as well as sovereign Council ambitions.
- 2.2 Of the 226 activities in the ADP for the year, 85% are complete or on plan as we approach the end of Quarter 2. Several items are yet to commence as their delivery isn't due until later in the year.
- 2.3 One of the key activities identified for this year is the development of a Sub-regional Strategy for the Partnership. Work is underway and the Strategy is on track to be signed off by the end of Quarter 3 (December 2023), as agreed in the ADP.
- 2.4 A key element of the Partnership Business Case is securing external funding. The table below sets out the external funding secured since August 2020 (when Boston and East Lindsey first formed their Alliance) by sovereign Council and in total for the Partnership.

| Funding secured since August 2020 | BBC | ELDC | SHDC | COMBINED |
|-----------------------------------|--------------------|--------------------|--------------------|---------------------|
| 2020/21 | £22,200,000 | £48,718,578 | £300,000 | £71,218,578 |
| 2021/22 | £3,395,318 | £5,068,169 | £2,397,892 | £10,861,379 |
| 2022/23 | £17,653,782 | £13,766,960 | £22,234,304 | £53,655,046 |
| 2023/24 (so far) | £6,566,353 | £22,766,107 | £13,200,217 | £42,545,177 |
| TOTAL | £49,815,452 | £90,319,814 | £38,132,414 | £178,280,180 |

- 2.5 The Partnership Business Case identified that £42m in financial efficiencies could be derived from the 3 Councils working together. The graph shows the financial efficiencies - both cashable and non-cashable - that have been identified so far (end of August 2023).

SELCP £42m Savings Tracker - cashable and non-cashable



| SAVINGS PROFILE – CASHABLE AND NON-CASHABLE | | | | |
|---|----------|--------|-------------|-------------|
| | | TARGET | TOTAL | |
| SOUTH & EAST LINCOLNSHIRE COUNCILS PARTNERSHIP | ALLIANCE | 20/21 | £600,000 | £872,415 |
| | | 21/22 | £1,200,000 | £2,458,287 |
| | | 22/23 | £2,838,000 | £4,437,612 |
| | | 23/24 | £3,833,000 | £6,812,320 |
| | | 24/25 | £5,334,000 | £8,979,090 |
| | | 25/26 | £10,668,000 | £11,145,861 |
| | | 26/27 | £16,002,000 | £13,308,238 |
| | | 27/28 | £21,335,000 | £15,470,615 |
| | | 28/29 | £26,669,000 | £17,382,992 |
| | | 29/30 | £32,003,000 | £19,240,209 |
| | | 30/31 | £37,337,000 | £21,152,586 |
| | | 31/32 | £42,671,000 | £23,064,963 |

- 2.6 The blue line on the graph shows the target in the Partnership’s Business Case. The orange bars show where the Partnership is against that target. This shows that the Partnership is already on track to achieve the efficiency savings up to 2025/26. Additional efficiencies for future years will be added as they are identified through matters such as contract reviews and service reviews.
- 2.7 Council is being asked to note the progress of the Annual Delivery Plan 2023/24 (ADP) as well as the progress in securing external funding and achieving the efficiency target for the Partnership.

3. PEER REVIEW ACTION PLAN UPDATE

- 3.1 The LGA Peer Review took place in October 2022. The Peers’ findings and feedback were reported to Council and fed into the Partnership’s development plans for 23/24 and beyond. The Peers will undertake a follow up on 28th September 2023.
- 3.2 Of the 32 actions in the plan, 30 (94%) are already complete or on track. Delivery is being reported to the Partnership’s Leadership Team and Stakeholder Board.
- 3.3 An internal audit of the Peer Review action plan was undertaken in July 2023 and was rated ‘substantial assurance – a reliable system of governance, risk management and control exists, with internal controls operating effectively and being consistently applied to support the achievement of objectives in the area audited’.



- 3.4 Council is being asked to note the update on delivery of Peer Review recommendations.

4. PRIORITY PARTNERSHIPS UPDATE

- 4.1 A number of key Partnerships have been established as mechanisms for delivering the strategic priorities of the Partnership are set out in Table 2 below:

Table 1

| Priority Partnership | Subject areas | Potential Sub-regional partners | Initial priorities | DCX lead |
|---|---|---|---|-------------------|
| Growth and Prosperity Priority Partnership | Skills, Training/Education, Business Support Employment, Utilities, Economic Development, Transport Infrastructure, Flood Risk | Education providers, Lincolnshire County Council, Utility companies, Lincolnshire Chamber of Commerce, Greater Lincolnshire Enterprise Partnership, Department for Work and Pensions, Environment Agency. | <ul style="list-style-type: none"> • Transport infrastructure • Skills Development • Inward investment | DCX - Growth |
| Healthy Lives Priority Partnership | Leisure, Culture, Wellbeing, Housing and Homelessness, Access to Health Services, Health Inequalities. | Deputy Chief Executive (Communities), Lincolnshire CCG, NHS, Mental Health Services, Leisure providers, Housing providers. | <ul style="list-style-type: none"> • Access to health services • Obesity | DCX - Communities |
| Safer Communities Priority Partnership | Crime and Disorder, Anti-Social Behaviour, Licensing | Deputy Chief Executive (Communities), Lincolnshire Police, Probation Service. | <ul style="list-style-type: none"> • Fear of crime • Anti-social behaviour • Domestic abuse | DCX - Communities |
| Enhancing the Living Environment Priority Partnership | Climate Change, Biodiversity, Air Quality, Open Spaces, Waste and Recycling, Environmental Crime | Deputy Chief Executive (Communities), Natural England, Lincolnshire Wildlife Trust, Lincolnshire County Council, Environment Agency. | <ul style="list-style-type: none"> • Environmental Bill • Climate Change Agenda | DCX - Communities |

4.2 Growth and Prosperity Priority Partnership:

- 4.2.1 The Growth Team has continued to lead an ambitious programme of work to support the development of skills and inspire learning. Projects have included: the F1 Regional Final for the East Midlands being held in Boston, hosted by Boston College and supported by Boston High School, University Academy Holbeach and Boston Grammar School; hosted 'Future FEST 2023' – a new destination careers event for secondary schools across South and East Lincolnshire for employers, education and training providers and schools; supported the Spalding Jobs Fair in May; joined with Butlins and Platform Housing Group to bring new learning to Skegness to support the hospitality sector; hosted a rural hub event at Horncastle Hub and supported the Skegness TEC Brilliance Awards.
- 4.2.2 The Team provides significant support for two Town Deal Boards – Boston and the Connected Coast – which oversee the delivery of 20 Towns Fund projects and support additional funding and investment from Levelling Up, UK Shared Prosperity and the Cultural Development Fund. In addition, the Partnership has worked with ISG – Mablethorpe's Leisure and Learning contractor – to support skills and wellbeing as well as added social value through engagement with local schools; enabled a successful Sutton on Sea Fun Day; supported the consultation on the station development plans with East Midlands Railway for Boston and Skegness; hosted a seminar to attract interest in the Campus for Future Living and welcomed the Centre for Rural Equity at Oxford University to Mablethorpe for a site visit. The Campus for Future Living was also featured as one of the Case Studies in The Rural Coalition. The team has attracted a range of proposals in response to the Foreshore Prospectus for Skegness and secured £5m of Cultural Development Funding for the regeneration of Skegness Pier and Embassy Theatre.
- 4.2.3 Our profile as the South and East Lincolnshire Councils Partnership was significantly raised through our presence and promotion at UKREiiF, the UK's real estate, investment and infrastructure forum. The Partnership showcased its investment and development opportunities and further raised the profile through speaker slots, which included: Putting Heritage at the Heart of Place and Standing out in the Crowd – Unlocking the Untapped Potential of UK Towns and Cities. The Partnership welcomed Sir John Peace to its UKREiiF stand, which was followed by a visit from Roger Mendonca and Paula Mullin from Midlands Engine to meet partners and provide an update on our Levelling Up approach and projects including - energy including hydrogen, wind through Ventum and solar, connectivity, visitor economy, cultural regeneration and how Towns Fund has leveraged further investment into the area with match funding. In June the Partnership also attended the Midlands Economic Summit.
- 4.2.4 The distribution of UK Shared Prosperity Fund is well under way with regular promotion of funding awards and the launch of a new business support and grants initiative – Grants4Growth. £1.3m is supporting the Lincolnshire Community Foundation's Levelling UP Community Grants Programme (GRASSroots) to distribute grant aid across Boston, East Lindsey and South Holland, supporting rural

communities and parish and town councils. The team was also successful with its own bid to UKSPF for Boston 400, which will utilise the 400th anniversary of Boston Massachusetts as an opportunity for investment and development, raise pride and promote the surrounding area's historic connections to international visitors.

- 4.2.5 Significant progress is being made across all Levelling Up projects, meeting reporting requirements and successful launch events taking place in Alford and Spilsby. Heritage Lincolnshire, along with a new Project Manager, have been appointed to support with delivery of the three Levelling Up projects in East Lindsey and Heritage Lincolnshire is also supporting the National Lottery Heritage Fund project in Spalding town centre.
- 4.2.6 Our place-based approach to regeneration has had national recognition in the Institute of Place Management's report to Government, promoting our partnership working, Towns Fund and Levelling Up. The successful recognition from Arts Council England for National Portfolio Organisation (NPO) status has enabled a new Culture Board to be promoted, which is being established to oversee £2m of funded activity across the Partnership. Our partnership with the county Destination Management Organisation, Destination Lincolnshire, has seen national press coverage for Spalding, Boston, the Lincolnshire Wolds and Coast. We also supported Destination Lincolnshire's workshops, including Spalding, Skegness and Louth, to enable the development of a new Destination Management Plan for Greater Lincolnshire. The Wolds Outdoor Festival took place in May and has been shortlisted in the Active Lincolnshire Awards. A range of businesses from across the SELCP have been supported to apply for the Destination Lincolnshire Tourism Awards, with a good amount being shortlisted for the finals in October. The latest STEAM (Scarborough Tourism Economic Activity Monitor) data demonstrated growth in the visitor economy.
- 4.2.7 Our collaborative approach to working in partnership was further demonstrated through hosting 'Women in Culture' panellists from Austria who came to visit Boston as part of So Festival and we joined Magna Vitae in hosting the national launch of the Royal Shakespeare Company's learning partnerships, which included the Embassy Theatre and schools in Skegness. We are looking forward to hosting the Local Government Association Coastal Special Interest Group in September and welcoming the national Tourism Management Institute Convention in October.
- 4.2.8 Additional work undertaken in the last 6 months include:
- Completion of the Adaptation and Resilience in a Changing Climate (ARCC) work with the Environment Agency, Lincolnshire County Council and the University of Lincoln
 - Ongoing engagement with partners in relation to the Humber 2100+ strategy
 - Collaboration with the Environment Agency, Lincolnshire County Council and other partners regarding potential future Investment Plan for the Coast, looking at the future implications associated with flood risk, mitigation and water management
 - Ongoing engagement with Nuclear Waste Services (NWS) regarding Theddlethorpe and support to the Community Partnership

- Discussions with various private and public sector partners regarding a series of Nationally Significant Infrastructure Projects which will be within or connected via our sub-region
- Discussions with various private sector investors in respect of large scale proposals for inward investment in Louth, Spalding and Boston.
- Engagement with various Registered Providers and developers to seek to secure delivery of affordable housing; including discussions and progressions of pilot sites for RentPlus – a new affordable housing provider to the sub-region
- Attendance at the YMCA Chairman’s networking event, promoting and supporting engagement with partner organisations for the sub-regional, including ways to strengthen the “wrap around” support agencies such as YMCA can provide and consider future opportunities.
- Procurement of consultant team for the Integrated Health Facility project for Boston; and continued development of proposals for a Community Diagnostic Centre (CDC) for Boston and support to the proposals for the delivery of a CDC in Skegness

4.3 **Healthy Lives Priority Partnership:**

- 4.3.1 South & East Lincolnshire Partnership Healthy Living Board (established July 2022) continues to work with partners to help residents lead healthy, long and fulfilling lives.
- 4.3.2 The purpose of the SELCP Healthy Living Board is to:
- provide a sub-regional platform for health, local government and third sector organisations to come together to reduce health inequalities and improve health outcomes
 - provide a focus for resources and partnership effort on improving the circumstances that make up the social determinants of health across the sub-region
- 4.3.3 SELCP Healthy Living Board meet quarterly (2023 dates: 07/02/23, 13/06/23, 20/09/23, 06/12/23)
- 4.3.4 All 3 Councils have now adopted the Lincolnshire District Council Health & Wellbeing Strategy – a countywide initiative to articulate District Council role in health are part of engagement with Better Lives Lincolnshire.
- 4.3.5 This work has been recognised as an example of good practice by the Kings Fund as part of research commissioned by District Council Network ‘Promoting effective district council engagement in integrated care systems’.
- 4.3.6 SELCP Healthy Living Board developing Health Living Plan which captures and monitors local delivery under 5 ‘lever’ areas:
- Housing & Homelessness: Improve the supply, quality, and coordination of services to meet housing needs and demands
 - Activity & Wellbeing: Address inactivity across the county – improving access and opportunity for all residents to be active and participate

- Environment and climate: Improve understanding of the links between environment and health and maximise opportunities to deliver on both simultaneously
- Economic inclusion: Reduce economic inequality and alleviate poverty as a fundamental driver for improving mental and physical health and wellbeing
- Working with Communities: Leverage unique links at place level to empower communities

4.3.7 Healthy Living Action Plan is a 'live' document and would be updated on a regular basis. The document collates non-clinical and partnership initiatives being undertaken in the area with good practice shared across the county.

4.4 Safer Communities Priority Partnership

- 4.4.1 There have been two meetings of the South & East Lincolnshire Community Safety Partnership since the last update.
- 4.4.2 In February 2023 there was a presentation on the Community Payback scheme, which is run by HM Prisons and Probation Service. The scheme aims to facilitate people on Probation paying back to communities in which they have offended. The group discussed potential opportunities to identify projects that could be run under the Payback scheme.
- 4.4.3 There was also a presentation and discussion about the Purple Flag scheme. Similar to the Blue Flag Award, it aims to raise the standard and broaden the appeal of town and city centres at night. This scheme is considered for Boston, Skegness and Spalding and it was agreed that the partnership will focus on some of the elements of the Purple Flag, with the potential to look at formally pursuing the status in the future.
- 4.4.4 The Deputy Police and Crime Commissioner provided an update on the Serious Violence Duty which is being led by a county level group with support from partner agencies including the Local Authorities.
- 4.4.5 In June 2023 the meeting included a presentation on Anti-Social Behaviour (ASB) with an update from the County ASB Core Priority Group. The Chair of the CPG, Inspector Harrod, provided an update on the changes happening within Lincolnshire Police including the reduction in PCSO numbers and the removal of the ASB Coordinator posts.
- 4.4.6 There was also a presentation from the Lincolnshire Road Safety Partnership which outlined their areas of focus as Enforcement, Education, Evaluation and Engineering.
- 4.4.7 Chief Inspector St Quinton provided an overview of the Summertime Policing Plan for the coastal area to respond to the huge influx of visitors during the summer months. The aim is to build on the plan in subsequent years with the support of partners and the community.

4.5 Enhancing the Living Environment Priority Partnership

4.5.1 The South and East Lincolnshire Climate Action Network (SELCAN)/Environment Priority Partnership met in February and July 2023. The sub-groups have been having joint meetings throughout the year with others working towards similar priority proposals, and have welcomed guest speakers including Dr Julien Etienne, and representatives from Destination Lincolnshire and the Woodland Trust.

4.5.2 It has been a busy first year for the organisation with a number of projects already being worked on, including:

- A proposal to reduce emissions arising from courier deliveries, by promoting the use of collection points at commonly visited locations.
- Webinars to assist businesses across the sub-region, featuring topics including carbon footprinting advice, promoting the benefits of a circular economy, transitioning to renewable energy, resource auditing and monitoring, and communicating low carbon credentials.
- A proposal to assist agricultural businesses to understand and quantify their carbon footprints and learn how to undertake energy audits, supported by infographics.
- A project which promotes the concept of 'right tree in the right place' and explores opportunities to protect and enhance our wildlife via more inclusive and interconnected landscape-scale habitat restoration, by utilising tools such as the emerging ELMS, Biodiversity Net Gain and Local Nature Recovery Strategies.
- A proposal which will support residents and businesses to access available funding to improve energy efficiency and reduce fuel poverty.
- A proposal to promote technologies and behaviours that reduce water consumption across all domestic and commercial sectors and to support initiatives to improve the management of waterways and coastal areas thereby reducing flood risk and benefitting the natural environment by keeping water higher in the catchment for longer.
- A proposal around mapping of energy flows in and out of the sub-region with a focus on Anaerobic Digestion.
- Developing the first principles for an electric vehicle strategy for the sub-region.

4.5.3 The Business and Marketing, Education and Community Engagement sub-groups have also decided to form a working group for those involved with the proposed business webinar series.

4.5.4 As well as these projects, SELCAN is developing content for the website and members have been creating landing pages for each of the sub-groups. The group have also recently issued a press release for the first anniversary of the network.

4.6 Council is being asked to note the updates from the Priority Partnerships.

5. PARTNERSHIP SCRUTINY RECOMMENDATIONS (2022) UPDATE

- 5.1 On forming the Partnership, the Councils committed to undertake an annual scrutiny of the Partnership's progress as identified in the approved Business Case.
- 5.2 The Joint Scrutiny report and recommendations from the 2022 scrutiny have been reported to Council. Of the 14 recommendations, 13 (93%) are complete or on track.
- 5.3 Council is being asked to note the update on delivery of Partnership Scrutiny recommendations.

6. CONCLUSION

- 6.1 Significant progress continues to be made by the South & East Lincolnshire Councils Partnership. This report sets out the progress to date as part of the six-monthly cycle of reporting.

EXPECTED BENEFITS TO THE PARTNERSHIP

This report supports the aims and ambitions of the South & East Lincolnshire Councils Partnership which are contained in the main body of the report.

IMPLICATIONS

SOUTH & EAST LINCOLNSHIRE COUNCILS PARTNERSHIP

This report updates on the progress of the Partnership to date.

CORPORATE PRIORITIES

The formation of the South & East Lincolnshire Councils Partnership supports the corporate priorities of the sovereign Councils. This is reflected in the agreed Annual Delivery Plan and performance measures.

STAFFING

No implications specific to staffing in this report.

CONSTITUTIONAL AND LEGAL IMPLICATIONS

The constitutional and legal arrangements for the successful implementation of Partnership have been approved by all three partner Councils.

DATA PROTECTION

No implications specific to data protection in this report.

FINANCIAL

No implications specific to finances in this report.

RISK MANAGEMENT

No implications specific to risk in this report.

STAKEHOLDER / CONSULTATION / TIMESCALES

None specific to this report.

REPUTATION

The South & East Lincolnshire Councils Partnership has established a positive reputation through the progress it has achieved to date as contained in the main body of the report. In particular this has been recognised in winning the LGC Award under the Public/Public Partnership category.

The Partnership is also a finalist in the LGC Workforce Awards 2023 and in the APSE Best Housing, Regeneration or New Build Initiative Service Award 2023.

CONTRACTS

No implications specific to contracts in this report.

CRIME AND DISORDER

Section 4 of this report sets out details of the Safer Communities Priority Partnership.

EQUALITY AND DIVERSITY/ HUMAN RIGHTS/ SAFEGUARDING

No implications specific to this report.

HEALTH AND WELL BEING

Section 4 of this report sets out details of the Healthy Lives Priority Partnership.

CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS

Section 4 of this report sets out details of the Enhancing the Living Environment Priority Partnership.

LINKS TO 12 MISSIONS IN THE LEVELLING UP WHITE PAPER

The Performance Framework provides the mechanism for the Partnership to identify and report on measures relating to the 12 missions as set out below: -

| MISSIONS | |
|---|---|
| This paper contributes to the follow Missions outlined in the Government's Levelling Up White paper. | |
| Living Standards | By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing. |
| Research and Development | By 2030, domestic public investment in Research & Development outside the Greater South East will increase by at least 40% and at least one third over the Spending Review period, with that additional government funding seeking to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth. |
| Transport Infrastructure | By 2030, local public transport connectivity across the country will be significantly closer to the standards of London, with improved services, simpler fares and integrated ticketing. |
| Digital Connectivity | By 2030, the UK will have nationwide gigabit-capable broadband and 4G coverage, with 5G coverage for the majority of the population. |

| MISSIONS | |
|---|--|
| This paper contributes to the follow Missions outlined in the Government’s Levelling Up White paper. | |
| Education | By 2030, the number of primary school children achieving the expected standard in reading, writing and maths will have significantly increased. In England, this will mean 90% of children will achieve the expected standard, and the percentage of children meeting the expected standard in the worst performing areas will have increased by over a third. |
| Skills | By 2030, the number of people successfully completing high-quality skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas. |
| Health | By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed, and by 2035 HLE will rise by 5 years. |
| Wellbeing | By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing. |
| Pride in Place | By 2030, pride in place, such as people’s satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between the top performing and other areas closing. |
| Housing | By 2030, renters will have a secure path to ownership with the number of first-time buyers increasing in all areas; and the government’s ambition is for the number of non-decent rented homes to have fallen by 50%, with the biggest improvements in the lowest performing areas. |
| Crime | By 2030, homicide, serious violence, and neighbourhood crime will have fallen, focused on the worst-affected areas. |
| Local Leadership | By 2030, every part of England that wants one will have a devolution deal with powers at or approaching the highest level of devolution and a simplified, long-term funding settlement. |

ACRONYMS

- ADP: Annual Delivery Plan
- APSE: Association for Public Service Excellence
- ARCC: Adaptation and Resilience in a Changing Climate
- ASB: Anti-Social Behaviour
- CDC: Community Diagnostic Centre
- CPG: Core Priority Group
- DCMS: Department for Digital, Culture, Media and Sport
- DLUHC: Department for Levelling Up, Housing and Communities
- DMO: Destination Management Organisation
- EA: Environment Agency
- ELMS: Environmental Land Management Schemes
- HLB: Healthy Living Board
- LCC: Lincolnshire County Council
- LEP: Local Enterprise Partnership

- LGA: Local Government Association
- LGC: Local Government Chronicle
- NPO: National Portfolio Organisation
- NSiP: Nationally Significant Infrastructure Project
- NWS: Nuclear Waste Services
- PCSO: Police Community Support Officer
- SELCAN: South and East Lincolnshire Climate Action Network
- S&ELCP: South & East Lincolnshire Councils Partnership
- SLT: Senior Leadership Team
- STEAM: Scarborough Tourism Economic Activity Monitor
- UKREiif: UK Real Estate, Investment and Infrastructure Forum
- UKSPF: UK Shared Prosperity Fund

APPENDICES

None

BACKGROUND PAPERS

Background papers used in the production of this report are listed below: -

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| Document title | South and East Lincolnshire Councils Partnership Business Case |
| Where the document can be viewed | www.selcp.co.uk/ourpartnership |

CHRONOLOGICAL HISTORY OF THIS REPORT

A report on this item has not been previously considered by a Council body. This is being reported directly to Council to engage all Members.

REPORT APPROVAL

| | |
|---------------------------|--|
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| Signed off by: | James Gilbert, Assistant Director – Corporate James.gilbert@e-lindsey.gov.uk |
| Approved for publication: | Cllr Craig Leyland, Leader of the Council |